

SHAREHOLDER ACTIVISM IN Q1 2020

- APRIL 2020 -

THE DEFINITIVE STATISTICAL ANALYSIS OF SHAREHOLDER ACTIVISM WITH DATA COMPILED, ANALYZED, AND PUBLISHED BY ACTIVIST INSIGHT.



CONTENTS

DEFINITIONS:

PRIMARY FOCUS ACTIVIST: AN INVESTOR WHICH ALLOCATES MOST, IF NOT ALL OF ITS ASSETS TO ACTIVIST STRATEGIES. PARTIAL FOCUS ACTIVIST: AN INVESTOR WHICH FREQUENTLY EMPLOYS ACTIVIST INVESTING AS PART OF A MORE DIVERSIFIED STRATEGY. OCCASIONAL FOCUS ACTIVIST: AN INVESTOR WHICH EMPLOYS AN ACTIVIST STRATEGY ON AN INFREQUENT BASIS. PLEASE NOTE THAT DUE TO CONTINUOUS CURRENT AND HISTORICAL UPDATES TO THE ACTIVIST INSIGHT ONLINE DATABASE, FIGURES MAY BE DIFFERENT FROM THOSE PUBLISHED IN PREVIOUS REPORTS. UNLESS OTHERWISE SPECIFIED, DATA ARE GLOBAL AND NOT LIMITED BY MARKET CAPITALIZATION. ALL DATA PRESENTED HEREIN ARE SOURCED BY ACTIVIST INSIGHT ONLINE. MARKET CAP DATA ARE ACCURATE AS OF MARCH 31, 2020. ALL PERCENTAGES ARE ROUNDED TO THE NEAREST WHOLE NUMBER, WHICH MAY CAUSE SUMMATION ERRORS. KEY HOVER OVER THE ITEM TO ACCESS FURTHER INFORMATION WHEN YOU SEE THIS ICON (DESKTOP ONLY). HOVER: PRIMARY DATA KEY TAKEAWAYS, WITH REFERENCES TO CORRESPONDING DATA POINTS IN TABLES.

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DATA INQUIRIES, INCLUDING BESPOKE REQUESTS: DATA@ACTIVISTINSIGHT.COM

PRESS INQUIRIES: PRESS@ACTIVISTINSIGHT.COM



GLOBAL OVERVIEW

- Q1 2020 WAS THE QUIETEST OPENING QUARTER TO A YEAR BY NUMBER OF COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS SINCE 2014.

UTILITIES COMPANIES REPRESENTED 5% OF COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020, A RECENT Q1-HIGH.

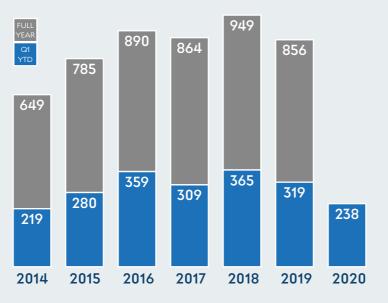
- LARGE-CAP COMPANIES REPRESENTED 31% OF COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020, A RECENT Q1-HIGH.

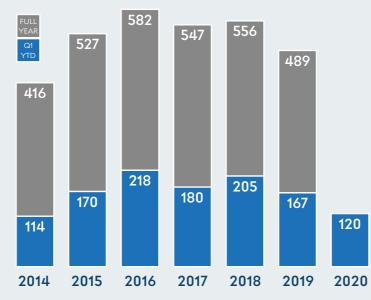


ACTIVIST TARGETS

NUMBER OF COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY TIME PERIOD.

| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 649 | 219 |
| 2015 | 785 | 280 |
| 2016 | 890 | 359 |
| 2017 | 864 | 309 |
| 2018 | 949 | 365 |
| 2019 | 856 | 319 |
| 2020 | - | 238 |







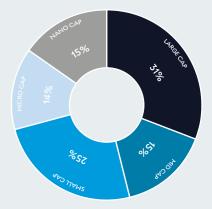
NUMBER OF COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS MADE BY PRIMARY, PARTIAL, OR OCCASIONAL FOCUS ACTIVISTS BY TIME PERIOD.

| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 416 | 114 |
| 2015 | 527 | 170 |
| 2016 | 582 | 218 |
| 2017 | 547 | 180 |
| 2018 | 556 | 205 |
| 2019 | 489 | 167 |
| 2020 | - | 120 |

HOVER: PRIMARY DATA



UTILITIES





GLOBAL OVERVIEW

- THE NUMBER OF U.K.-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020 FELL TO A RECENT Q1 LOW.

THE NUMBER OF JAPAN-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN THE OPENING QUARTER REACHED DOUBLE FIGURES FOR THE THIRD YEAR IN A ROW.

- AUSTRALIA-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020 FELL SIGNIFICANTLY VERSUS PREVIOUS OPENING QUARTERS.

GLOBAL NUMBER OF TARGETS

U.S. CANADA U.K. JAPAN AUSTRALIA SWEDEN GERMANY FRANCE HONG KONG SINGAPORE AUSTRIA MALAYSIA SWITZERLAND TAIWAN FINLAND IRELAND

NUMBER OF COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY COMPANY HQ & TIME PERIOD.

| F | FULL YEAR | | | Q1 YTD | | | |
|------|-----------|------|---------------------|--------|-----|-----|--|
| 2017 | 2018 | 2019 | 2017 2018 2019 2020 | | | | |
| 864 | 949 | 856 | 309 | 365 | 319 | 238 | |

| F | ULL YEA | R | | Q1 ` | YTD | |
|------|---------|------|------|------|------|------|
| 2017 | 2018 | 2019 | 2017 | 2018 | 2019 | 2020 |
| 467 | 490 | 470 | 189 | 224 | 192 | 166 |
| 56 | 76 | 50 | 18 | 32 | 22 | 15 |
| 37 | 54 | 55 | 15 | 14 | 18 | 11 |
| 37 | 55 | 65 | 5 | 10 | 12 | 10 |
| 63 | 78 | 72 | 19 | 26 | 27 | 8 |
| 22 | 9 | 8 | 17 | 4 | 4 | 6 |
| 20 | 18 | 18 | 3 | 4 | 5 | 3 |
| 10 | 9 | 11 | 2 | 1 | 4 | 3 |
| 14 | 10 | 14 | 4 | 3 | 2 | 2 |
| 12 | 11 | 7 | 4 | 2 | 1 | 2 |
| 4 | 5 | 4 | 2 | 2 | 0 | 2 |
| 6 | 5 | 10 | 1 | 1 | 2 | 2 |
| 9 | 9 | 8 | 4 | 2 | 2 | 1 |
| 0 | 4 | 4 | 0 | 1 | 2 | 1 |
| 5 | 1 | 2 | 1 | 0 | 2 | 1 |
| 4 | 7 | 2 | 1 | 0 | 1 | 1 |



- THE NUMBER OF U.S.-BASED COMPANIES FACING PUBLIC ACTIVIST DEMANDS IN THE OPENING QUARTER FELL FOR THE SECOND YEAR IN A ROW.

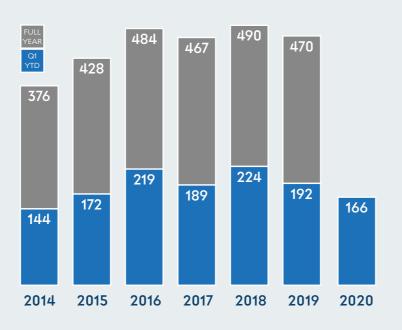
- THE NUMBER OF U.S.-BASED COMPANIES PUBLICLY SUBJECTED TO IMPACTFUL CAMPAIGNS FELL TO A RECENT Q1 LOW.

- INDUSTRIALS COMPANIES REPRESENTED 20% OF U.S.-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020, A RECENT Q1-HIGH.

U.S. ACTIVIST TARGETS

NUMBER OF U.S.-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY TIME PERIOD.

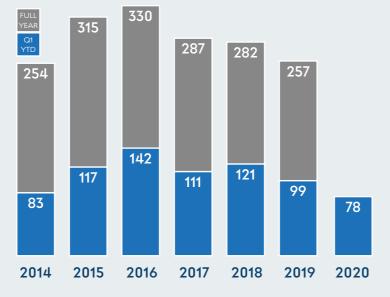
| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 376 | 144 |
| 2015 | 428 | 172 |
| 2016 | 484 | 219 |
| 2017 | 467 | 189 |
| 2018 | 490 | 224 |
| 2019 | 470 | 192 |
| 2020 | - | 166 |





NUMBER OF U.S.-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY PRIMARY, PARTIAL, OR OCCASIONAL FOCUS ACTIVISTS BY TIME PERIOD.

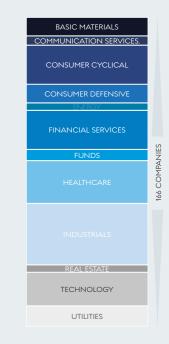
| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 254 | 83 |
| 2015 | 315 | 117 |
| 2016 | 330 | 142 |
| 2017 | 287 | 111 |
| 2018 | 282 | 121 |
| 2019 | 257 | 99 |
| 2020 | - | 78 |

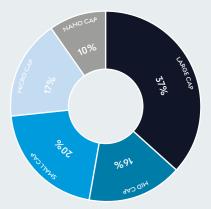






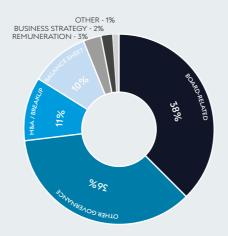
HOVER: PRIMARY DATA







HOVER: PRIMARY DATA



M&A & BREAKUP ACTIVISM IN THE U.S.

NUMBER OF U.S.-BASED COMPANIES PUBLICLY SUBJECTED TO M&A-RELATED ACTIVIST DEMANDS BY DEMAND TYPE & TIME PERIOD.

| | FU | JLL YEA | ٨R | | Q |
|-------------------|------|---------|------|------|------|
| DEMAND TYPE | 2017 | 2018 | 2019 | 2017 | 2018 |
| PUSH FOR M&A | 72 | 77 | 66 | 22 | 22 |
| OPPOSE M&A | 16 | 28 | 25 | 3 | 6 |
| SPINOFF / BREAKUP | 8 | 17 | 20 | 0 | 6 |

KEY U.S. CAMPAIGNS LAUNCHED IN Q1 2020

*VALUES IN USD AND AS OF MARCH 31, 2020.

| ACTIVIST | COMPANY | VALUE OF STAKE* | PUBLIC DEMANDS? |
|--|-------------------------------------|---|-----------------|
| STARBOARD VALUE | EBAY | \$223.9M | YES |
| Starboard launched a new proxy contest, a | a year after settling for one board | seat , in a bid to hurry a strategy review. | |
| ELLIOTT MANAGEMENT | EVERGY | \$622.1M | YES |
| Elliott urged Evergy to expand its renewab | oles base before reaching a settle | ment including a strategic review. | |
| ANCORA/MACELLUM | BIG LOTS | \$61.4M | YES |
| Ancora and Macellum advanced a nine-pe | rson slate advocating Big Lots di | vest its distribution centers. | |

BOARD SEATS GAINED BY ACTIVISTS IN THE U.S.

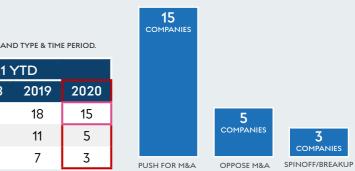
NUMBER OF BOARD SEATS GAINED BY ACTIVIST NOMINEES AT U.S.-BASED COMPANIES BY METHOD & TIME PERIOD.

| | | FL | JLL YEA | R | | Q1 \ | ſTD | |
|----------------|-------------|------|---------|------|------|------|------|------|
| METHOD | | 2017 | 2018 | 2019 | 2017 | 2018 | 2019 | 2020 |
| CONTESTED VOTE | MEETINGS | 26 | 24 | 17 | 6 | 1 | 1 | 3 |
| CONTESTED VOTE | SEATS WON | 37 | 32 | 22 | 8 | 3 | 0 | 2 |
| SETTLEMENT | SETTLEMENTS | 114 | 145 | 117 | 47 | 55 | 37 | 32 |
| SETTLEMENT | SEATS WON | 172 | 239 | 209 | 76 | 86 | 55 | 54 |
| TOTAL SE | ATS WON | 209 | 271 | 231 | 84 | 89 | 55 | 56 |

- OTHER GOVERNANCE DEMANDS REPRESENTED 36% OF ALL PUBLIC DEMANDS MADE AT U.S.-BASED COMPANIES IN Q1 2020, A RECENT Q1-HIGH.

- DESPITE A DECREASE IN THE NUMBER OF SETTLEMENTS, THESE YIELDED MORE BOARD SEATS PROPORTIONATELY THAN IN Q1 2019.

- ONLY 15 U.S.-BASED COMPANIES FACED PUBLIC ACTIVIST DEMANDS PUSHING FOR M&A IN Q1 2020, A RECENT Q1 LOW.



CANADA OVERVIEW

- THE NUMBER OF CANADIAN COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020 SLIPPED TO 15, A RECENT Q1 LOW.

- NO CANADA-BASED HEALTHCARE COMPANIES WERE PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN THE OPENING QUARTER FOR THE FIRST TIME SINCE 2017

- 7 OF THE 15 CANADA-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020 WERE IN THE FINANCIAL SERVICES SECTOR

CANADA ACTIVIST TARGETS

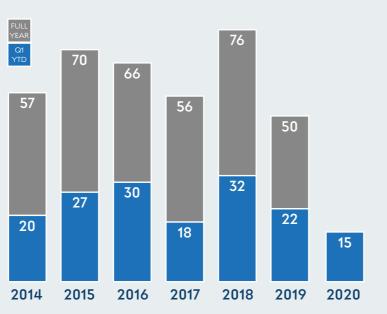
NUMBER OF CANADA.-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY TIME PERIOD.

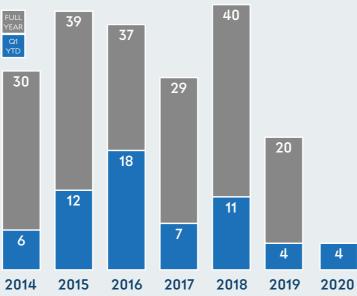
| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 57 | 20 |
| 2015 | 70 | 27 |
| 2016 | 66 | 30 |
| 2017 | 56 | 18 |
| 2018 | 76 | 32 |
| 2019 | 50 | 22 |
| 2020 | - | 15 |

CANADA IMPACTFUL CAMPAIGNS

NUMBER OF CANADA-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY PRIMARY, PARTIAL, OR OCCASIONAL FOCUS ACTIVISTS BY TIME PERIOD.

| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 30 | 6 |
| 2015 | 39 | 12 |
| 2016 | 37 | 18 |
| 2017 | 29 | 7 |
| 2018 | 40 | 11 |
| 2019 | 20 | 4 |
| 2020 | - | 4 |





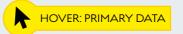


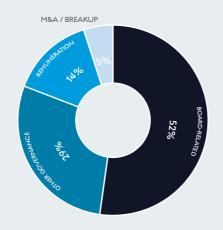






CANADA CAMPAIGNS





M&A & BREAKUP ACTIVISM IN CANADA

NUMBER OF CANADA-BASED COMPANIES PUBLICLY SUBJECTED TO M&A-RELATED ACTIVIST DEMANDS BY DEMAND TYPE & TIME PERIOD.

| | FULL YEAR | | | Q1 YTD | | | |
|-------------------|-----------|------|------|--------|------|------|------|
| DEMAND TYPE | 2017 | 2018 | 2019 | 2017 | 2018 | 2019 | 2020 |
| PUSH FOR M&A | 8 | 5 | 5 | 2 | 1 | 1 | 0 |
| OPPOSE M&A | 6 | 5 | 7 | 1 | 2 | 2 | 1 |
| SPINOFF / BREAKUP | 1 | 1 | 0 | 0 | 0 | 0 | 0 |

KEY CANADA CAMPAIGNS LAUNCHED IN Q1 2020

*VALUES IN USD AND AS OF MARCH 31, 2020.

| ACTIVIST | COMPANY | VALUE OF STAKE* | PUBLIC DEMANDS? | | | |
|---|--------------------------------------|-------------------|-----------------|--|--|--|
| MAPLE ROCK CAPITAL PTRS. | OPTIVA | \$18.3M | YES | | | |
| Maple Rock claimed a \$100 million fund | raising scheme from Optiva is an ent | renchment tactic. | | | | |
| CDS | MGX MINERALS | >\$0.3M | YES | | | |
| CDS has proposed a full-board replacement after uncovering "concerning" transactions. | | | | | | |
| PENTWATER CAPITAL MGMT. | TURQUOISE HILL RSCS. | \$69.8M | YES | | | |
| Pentwater nominated its founder and CEO Matthew Halbower to Turquoise Hill's board. | | | | | | |

BOARD SEATS GAINED BY ACTIVISTS IN CANADA

NUMBER OF BOARD SEATS GAINED BY ACTIVIST NOMINEES AT CANADA-BASED COMPANIES BY METHOD & TIME PERIOD.

| | | FULL YEAR | | | Q1 YTD | | | |
|----------------|-----------------|-----------|------|------|--------|------|------|------|
| METHOD | | 2017 | 2018 | 2019 | 2017 | 2018 | 2019 | 2020 |
| CONTESTED VOTE | MEETINGS | 8 | 14 | 5 | 2 | 2 | 2 | 1 |
| | SEATS WON | 10 | 18 | 12 | 9 | 3 | 7 | 4 |
| SETTLEMENT | SETTLEMENTS | 15 | 23 | 11 | 2 | 4 | 3 | 2 |
| | SEATS WON | 32 | 38 | 24 | 3 | 7 | 4 | 4 |
| TOTAL SE | TOTAL SEATS WON | | 56 | 36 | 12 | 10 | 11 | 8 |

- DISSIDENTS GAINED 4 BOARD SEATS AT AURWEST RESOURCES IN THE ONLY CONTESTED VOTE AT CANADA-BASED COMPANIES IN Q1 2020.

- BLUEBELL PARTNERS OPPOSED THE SALE OF CINEPLEX IN THE ONLY M&A OR BREAKUP DEMAND AT CANADA-BASED COMPANIES IN Q1 2020.

- OPTIVA MARKS MAPLE ROCK'S FIRST PUBLIC ACTIVIST CAMPAIGN SINCE THE INVESTOR WAS FOUNDED IN 2014.







EUROPE OVERVIEW

- THE NUMBER OF EUROPE-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020 FELL TO A RECENT Q1 LOW.

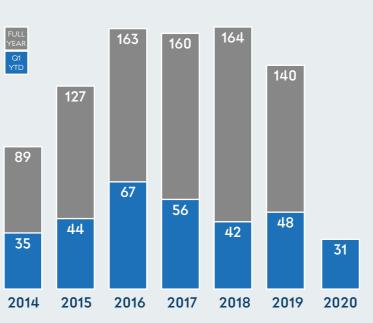
NO EUROPE-BASED UTILITIES COMPANIES WERE PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020 FOR THE FIRST TIME IN RECENT OPENING QUARTERS.

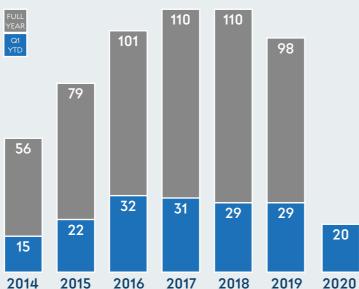
- NANO- AND MICRO-CAP COMPANIES REPRESENTED JUST 16% OF ALL EUROPE-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020.

EUROPE ACTIVIST TARGETS

NUMBER OF EUROPE-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY TIME PERIOD.

| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 89 | 35 |
| 2015 | 127 | 44 |
| 2016 | 163 | 67 |
| 2017 | 160 | 56 |
| 2018 | 164 | 42 |
| 2019 | 140 | 48 |
| 2020 | - | 31 |

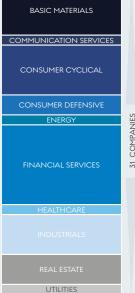




EUROPE IMPACTFUL CAMPAIGNS

NUMBER OF EUROPE-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY PRIMARY, PARTIAL, OR OCCASIONAL FOCUS ACTIVISTS BY TIME PERIOD.

| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 56 | 15 |
| 2015 | 79 | 22 |
| 2016 | 101 | 32 |
| 2017 | 110 | 31 |
| 2018 | 110 | 29 |
| 2019 | 98 | 29 |
| 2020 | - | 20 |

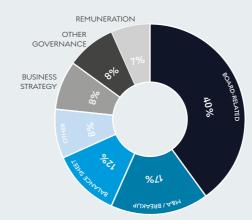






EUROPE CAMPAIGNS

HOVER: PRIMARY DATA



M&A & BREAKUP ACTIVISM IN EUROPE

NUMBER OF EUROPE-BASED COMPANIES PUBLICLY SUBJECTED TO M&A-RELATED ACTIVIST DEMANDS BY DEMAND TYPE & TIME PERIOD.

| | FULL YEAR | | | | Q1 |
|-------------------|-----------|------|------|------|------|
| DEMAND TYPE | 2017 | 2018 | 2019 | 2017 | 2018 |
| PUSH FOR M&A | 11 | 17 | 16 | 5 | 5 |
| OPPOSE M&A | 19 | 10 | 22 | 7 | 4 |
| SPINOFF / BREAKUP | 9 | 11 | 14 | 2 | 1 |

KEY EUROPE CAMPAIGNS LAUNCHED IN Q1 2020

*VALUES IN USD AND AS OF MARCH 31, 2020.

| ACTIVIST | COMPANY | VALUE OF STAKE* | PUBLIC DEMANDS? |
|--|---|-----------------|-----------------|
| AMBER CAPITAL | LAGARDERE | \$256.8M | YES |
| Amber nominated eight director candi | dates in its latest escalation of this ongo | ping campaign. | |
| TELEIOS CAPITAL PTRS. | MAISONS DU MONDE | \$55.7M | NO |
| Teleios urged Maisons du Monde to en | gage with it over new board appointees | i. | |
| THIRD POINT PARTNERS | PRUDENTIAL | \$1.7B | YES |
| Prudential agreed to separate its U.S. o | operation after Third Point called for a b | reakup. | |

BOARD SEATS GAINED BY ACTIVISTS IN EUROPE

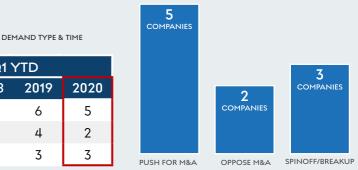
NUMBER OF BOARD SEATS GAINED BY ACTIVIST NOMINEES AT EUROPE-BASED COMPANIES BY METHOD & TIME PERIOD.

| | | FULL YEAR | | | Q1 YTD | | | |
|-----------------|-------------|-----------|------|------|--------|------|------|------|
| METHOD | | 2017 | 2018 | 2019 | 2017 | 2018 | 2019 | 2020 |
| CONTESTED VOTE | MEETINGS | 53 | 49 | 44 | 6 | 3 | 7 | 0 |
| | SEATS WON | 82 | 89 | 45 | 10 | 2 | 13 | 0 |
| SETTLEMENT | SETTLEMENTS | 13 | 22 | 22 | 3 | 3 | 9 | 4 |
| | SEATS WON | 21 | 29 | 32 | 7 | 5 | 12 | 3 |
| TOTAL SEATS WON | | 103 | 118 | 77 | 17 | 7 | 25 | 3 |

- PUBLIC M&A AND BREAKUP ACTIVIST DEMANDS WERE PROPORTIONATELY HIGHER, ALTHOUGH LOWER ABSOLUTELY, IN Q1 2020 THAN IN RECENT FIRST QUARTERS.

- THERE WERE NO CONTESTED VOTES FOR BOARD REPRESENTATION AT EUROPE-BASED COMPANIES IN THE FIRST QUARTER FOR THE FIRST TIME IN RECENT YEARS.

- ELLIOTT MANAGEMENT CONTINUES TO BE A TOP ACTIVIST IN EUROPE, MAINTAINING THE TREND FROM 2019.





- THE NUMBER OF ASIA-BASED COMPANIES FACING PUBLIC ACTIVIST DEMANDS IN THE FIRST QUARTER FELL TO A 6-YEAR LOW.

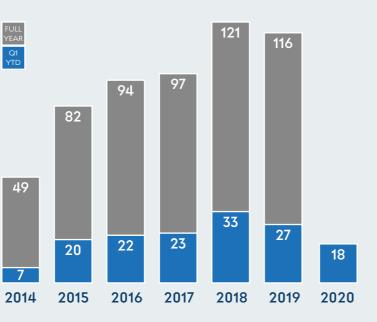
CONSUMER CYCLICAL COMPANIES REPRESENTED 33% OF ASIA-BASED COMPANIES FACING PUBLIC ACTIVIST DEMANDS IN Q1 2020, A RECENT Q1 HIGH.

- INDUSTRIALS COMPANIES REPRESENTED 39% OF ASIA-BASED COMPANIES FACING PUBLIC ACTIVIST DEMANDS IN Q1 2020, A RECENT Q1 HIGH.

ASIA ACTIVIST TARGETS

NUMBER OF ASIA-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY TIME PERIOD.

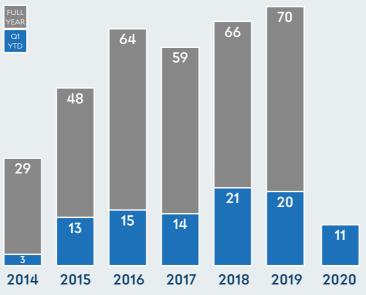
| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 49 | 7 |
| 2015 | 82 | 20 |
| 2016 | 94 | 22 |
| 2017 | 97 | 23 |
| 2018 | 121 | 33 |
| 2019 | 116 | 27 |
| 2020 | - | 18 |



ASIA IMPACTFUL CAMPAIGNS

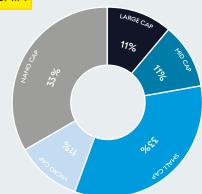
NUMBER OF ASIA-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY PRIMARY, PARTIAL, OR OCCASIONAL FOCUS ACTIVISTS BY TIME PERIOD.

| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 29 | 3 |
| 2015 | 48 | 13 |
| 2016 | 64 | 15 |
| 2017 | 59 | 14 |
| 2018 | 66 | 21 |
| 2019 | 70 | 20 |
| 2020 | - | 11 |





| BASIC MATERIALS | |
|--------------------|--------|
| CONSUMER CYCLICAL | |
| CONSUMER DEFENSIVE | C L |
| ENERGY | |
| | |
| TECHNOLOGY | |





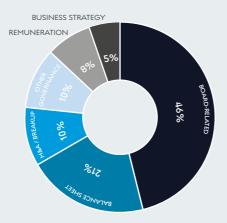


- PUBLIC BOARD-RELATED ACTIVIST DEMANDS AT ASIA-BASED COMPANIES REPRESENTED 46% OF ALL DEMANDS IN Q1 2020, A RECENT Q1 LOW.

- THERE WERE NO SETTLEMENTS FOR BOARD REPRESENTATION AT ASIA-BASED COMPANIES IN Q1 2020 FOR THE FIRST TIME IN RECENT YEARS.

- SINCE THE BEGINNING OF 2019, OASIS MANAGEMENT HAS PUBLICLY SUBJECTED 5 JAPAN-BASED COMPANIES TO ACTIVIST DEMANDS.





M&A & BREAKUP ACTIVISM IN ASIA

NUMBER OF ASIA-BASED COMPANIES PUBLICLY SUBJECTED TO M&A-RELATED ACTIVIST DEMANDS BY DEMAND TYPE & TIME PERIOD.

| | F | JLL YEA | | Q | |
|-------------------|------|---------|------|------|------|
| DEMAND TYPE | 2017 | 2018 | 2019 | 2017 | 2018 |
| PUSH FOR M&A | 9 | 11 | 7 | 4 | 4 |
| OPPOSE M&A | 10 | 4 | 3 | 1 | 1 |
| SPINOFF / BREAKUP | 0 | 2 | 4 | 0 | 1 |

KEY ASIA CAMPAIGNS LAUNCHED IN Q1 2020

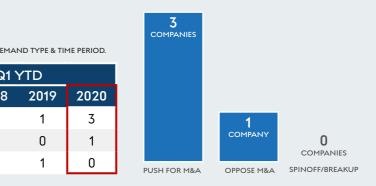
*VALUES IN USD AND AS OF MARCH 31, 2020.

| ACTIVIST | COMPANY | VALUE OF STAKE* | PUBLIC DEMANDS? | | |
|--|----------------|-----------------|-----------------|--|--|
| ELLIOTT MANAGEMENT | SOFTBANK | \$2.5B | YES | | |
| Elliott suggested major share repurchase | | | | | |
| INDEPENDENT FRANCHISE | KIRIN HOLDINGS | \$363.5M | YES | | |
| Franchise Partners' first-ever campaign ended in defeat for its two nominees and buyback proposal. | | | | | |
| OASIS MANAGEMENT | SUN CORP | \$25.2M | YES | | |
| Oasis nominated three directors at Sun and proposed the removal of four incumbent directors. | | | | | |

BOARD SEATS GAINED BY ACTIVISTS IN ASIA

NUMBER OF BOARD SEATS GAINED BY ACTIVIST NOMINEES AT ASIA-BASED COMPANIES BY METHOD & TIME PERIOD.

| | | FULL YEAR | | Q1 YTD | | | | |
|-----------------|-------------|-----------|------|--------|------|------|------|------|
| METHOD | | 2017 | 2018 | 2019 | 2017 | 2018 | 2019 | 2020 |
| CONTESTED VOTE | MEETINGS | 32 | 32 | 32 | 3 | 8 | 11 | 5 |
| | SEATS WON | 38 | 64 | 40 | 8 | 7 | 10 | 7 |
| SETTLEMENT | SETTLEMENTS | 4 | 7 | 12 | 1 | 3 | 2 | 0 |
| | SEATS WON | 8 | 15 | 27 | 1 | 5 | 4 | 0 |
| TOTAL SEATS WON | | 46 | 79 | 67 | 9 | 12 | 14 | 7 |



🐠 Activist Insight

AUSTRALIA OVERVIEW

- JUST 8 AUSTRALIA-BASED COMPANIES WERE PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020, A RECENT Q1 LOW.

- IMPACTFUL CAMPAIGNS AT AUSTRALIA-BASED COMPANIES FELL BACK TO HISTORICAL FIRST QUARTER LEVELS IN Q1 2020, FOLLOWING A HIGH IN Q1 2018.

- JUST 2 AUSTRALIA-BASED BASIC MATERIALS COMPANIES WERE PUBLICLY SUBJECTED TO ACTIVIST DEMANDS IN Q1 2020, A RECENT Q1 LOW.

AUSTRALIA ACTIVIST TARGETS

*

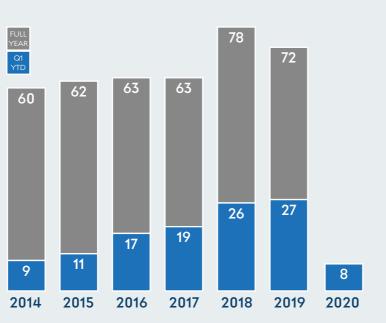
NUMBER OF AUSTRALIA-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY TIME PERIOD.

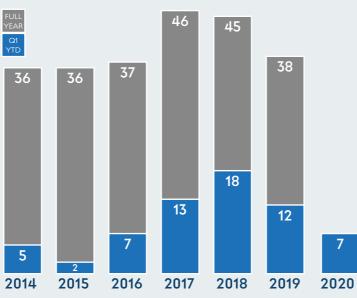
| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 60 | 9 |
| 2015 | 62 | 11 |
| 2016 | 63 | 17 |
| 2017 | 63 | 19 |
| 2018 | 78 | 26 |
| 2019 | 72 | 27 |
| 2020 | - | 8 |

AUSTRALIA IMPACTFUL CAMPAIGNS

NUMBER OF AUSTRALIA-BASED COMPANIES PUBLICLY SUBJECTED TO ACTIVIST DEMANDS BY PRIMARY, PARTIAL, OR OCCASIONAL FOCUS ACTIVISTS BY TIME PERIOD.

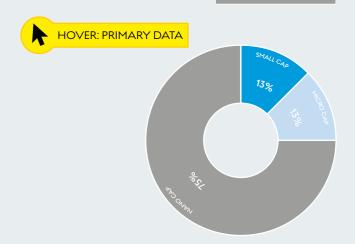
| YEAR | FULL YEAR | Q1 YTD |
|------|-----------|--------|
| 2014 | 36 | 5 |
| 2015 | 36 | 2 |
| 2016 | 37 | 7 |
| 2017 | 46 | 13 |
| 2018 | 45 | 18 |
| 2019 | 38 | 12 |
| 2020 | - | 7 |







| BASIC MATERIALS | |
|-----------------|-------------|
| ENERGY | 8 COMPANIES |
| FUNDS | 8 COM |
| INDUSTRIALS | |
| | |





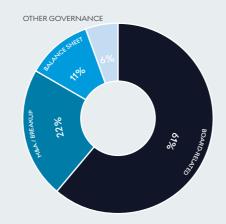
AUSTRALIA CAMPAIGNS

- BOARD-RELATED DEMANDS REPRESENTED JUST 61% OF ALL PUBLIC ACTIVIST DEMANDS AT AUSTRALIA-BASED COMPANIES IN Q1 2020, A RECENT Q1 LOW.

- THERE WERE NO SETTLEMENTS FOR BOARD REPRESENTATION AT AUSTRALIA-BASED COMPANIES IN THE FIRST QUARTER FOR THE FIRST TIME IN RECENT YEARS.

- CML GROUP IS THE THIRD COMPANY TO BE PUBLICLY SUBJECTED TO SANDON CAPITAL'S ACTIVIST DEMANDS SINCE THE BEGINNING OF 2019.





M&A & BREAKUP ACTIVISM IN AUSTRALIA

NUMBER OF AUSTRALIA-BASED COMPANIES PUBLICLY SUBJECTED TO M&A-RELATED ACTIVIST DEMANDS BY DEMAND TYPE & TIME PERIOD.

| | FU | JLL YEA | Q | | |
|-------------------|------|---------|------|------|------|
| DEMAND TYPE | 2017 | 2018 | 2019 | 2017 | 2018 |
| PUSH FOR M&A | 4 | 5 | 7 | 0 | 0 |
| OPPOSE M&A | 5 | 8 | 3 | 1 | 2 |
| SPINOFF / BREAKUP | 2 | 2 | 0 | 0 | 1 |

KEY AUSTRALIA CAMPAIGNS LAUNCHED IN Q1 2020

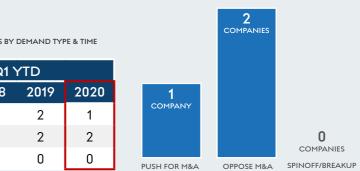
*VALUES IN USD AND AS OF MARCH 31, 2020.

| ACTIVIST | COMPANY | VALUE OF STAKE* | PUBLIC DEMANDS? | | | | |
|--|--|-----------------|-----------------|--|--|--|--|
| SANDON CAPITAL | CML GROUP | \$1.5M | YES | | | | |
| Sandon slammed CML for pulling out of a deal with another of its portfolio investments, Consolidated Operations. | | | | | | | |
| ARA ASSET MANAGEMENT | CROMWELL PROPERTY GRP. | \$302.6M | YES | | | | |
| ARA nominated Gary Weiss a second time at Cromwell, though he was again defeated. | | | | | | | |
| WILSON ASSET MANAGEMENT | KEYBRIDGE CAPITAL | \$4.0M | YES | | | | |
| Wilson Asset Management won a bidd | ing war for Keybridge that was sparked | in January. | | | | | |

BOARD SEATS GAINED BY ACTIVISTS IN AUSTRALIA

NUMBER OF BOARD SEATS GAINED BY ACTIVIST NOMINEES AT AUSTRALIA-BASED COMPANIES BY METHOD & TIME PERIOD.

| | | FULL YEAR | | Q1 YTD | | | | |
|-----------------|-------------|-----------|------|--------|------|------|------|------|
| METHOD | | 2017 | 2018 | 2019 | 2017 | 2018 | 2019 | 2020 |
| CONTESTED VOTE | MEETINGS | 26 | 23 | 30 | 5 | 4 | 8 | 4 |
| | SEATS WON | 19 | 22 | 30 | 7 | 8 | 6 | 1 |
| SETTLEMENT | SETTLEMENTS | 11 | 17 | 11 | 4 | 5 | 3 | 0 |
| | SEATS WON | 14 | 23 | 12 | 6 | 6 | 3 | 0 |
| TOTAL SEATS WON | | 33 | 45 | 42 | 13 | 14 | 9 | 1 |





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